# Fiscal 2022 Second Quarter Results (For the Period from January 1, 2022, to June 30, 2022)

Yamazaki Baking Co., Ltd.

(August 2, 2022)

# I. Consolidated Results for the Second Quarter of Fiscal 2022

Consolidated Results

# 1. Overview

(Millions of yen)

	Fiscal 2021		Fiscal 2022		Increase/	Percentage	Increase/ (decrease) before application of	Percentage change before application of revenue
	2nd Quarter	%	2nd Quarter	%	(decrease)	change	revenue recognition standards	recognition standards
Net sales	512,210	100.0	528,252	100.0	16,041	3.1	36,191	7.1
Operating income	12,223	2.4	14,381	2.7	2,157	17.7	-	-
Ordinary income	13,753	2.7	17,111	3.2	3,358	24.4	-	-
Profit attributable to owners of parent	7,237	1.4	9,023	1.7	1,786	24.7	_	-

Comprehensive income	10,441	2.0	12,897	2.4	2,456	23.5

	1st Quarter	2nd Quarter
Net sales	259,727	268,524
Operating income	6,945	7,435

	Fiscal 2021	Fiscal 2022	Increase/
	2nd Quarter	2nd Quarter	(decrease)
Number of consolidated subsidiaries	30	35	5
Number of equity-method subsidiaries	3	2	(1)

# 2. Net Sales by Segment

(Millions of yen)

	Fiscal 2021 2nd Quarter	Percentage of total	Fiscal 2022 2nd Quarter	Percentage of total	Increase/ (decrease)	Percentage change	Increase/ (decrease) before application of revenue recognition standards	Percentage change before application of revenue recognition standards
Food business	479,917	93.7	491,953	93.1	12,036	2.5	32,627	6.8
Bread	48,756	9.5	51,692	9.8	2,936	6.0	3,190	6.5
Sweet buns	174,929	34.2	187,083	35.4	12,153	6.9	13,481	7.7
Japanese-style confectionery	33,270	6.5	34,138	6.4	868	2.6	1,086	3.3
Western-style confectionery	71,567	14.0	71,751	13.6	183	0.3	716	1.0
Processed bread, prepared rice and processed noodles	69,911	13.6	69,753	13.2	(157)	(0.2)	4,341	6.2
Biscuits, crackers, <i>sembei</i> and other merchandise	81,481	15.9	77,533	14.7	(3,948)	(4.8)	9,810	12.0
Retail business	26,011	5.1	29,995	5.7	3,983	15.3	3,413	13.1
Other businesses	6,281	1.2	6,303	1.2	21	0.3	149	2.4
Total	512,210	100.0	528,252	100.0	16,041	3.1	36,191	7.1

# 3. Operating Income by Segment

	Fiscal 2021	Fiscal 2022	Increase/	Percentage
	2nd Quarter	2nd Quarter	(decrease)	change
Food business	13,083	14,712	1,629	12.5
Retail business	(2,206)	(1,804)	402	-
Other businesses	1,075	1,195	120	11.2
Subtotal	11,952	14,103	2,151	18.0
Adjustment	271	277	6	-
Total	12,223	14,381	2,157	17.7

# 4. Income and Expenses

	Fiscal 2021		Fiscal 2022		Increase/	Percentage	
	2nd Quarter	%	2nd Quarter	%	(decrease)	change	Reasons
Gross profit	181,131	35.4	173,835	32.9	(7,296)	(4.0)	
			<192,443>	<35.1>	<11,311>	<6.2>	Figures in brackets indicate the actual performance before application of revenue recognition
Selling, general and administrative expenses	168,907	33.0	159,454	30.2	(9,453)	(5.6)	
			<178,061>	<32.5>	<9,154>	<5.4>	
Sales promotion expenses	17,677		3,236		(14,441)		
			<18,050>		<372>		
Advertising expenses	5,541		5,856		315		
			<6,062>		<520>		
Haulage expenses	31,789		31,377		(412)		
			<33,630>		<1,840>		
Personnel expenses	69,617		72,962		3,344		
Depreciation and amortization	5,759		6,123		363		
Rental fees	10,769		11,608		838		
Others	27,751		28,288		537		
	10.000		<29,624>		<1,872>	477	
Operating income	12,223	2.4	14,381	2.7	2,157	17.7	
Nonoperating income	2,324	0.5	3,438	0.6	1,113	47.9	
Interest income	70		62		(8)		
Dividend income	717		747		29		
Rent income on fixed assets	451		496		44		
Foreign exchange gains	342		1,143		801		
Equity in earnings of affiliates	231		339		107		
Other nonoperating income	510	0.0	650	0.1	139	(10.0)	
Nonoperating expenses	795 356	0.2	708 367	0.1	(86) 11	(10.9)	
Interest expense  Rent expenses on fixed assets	149		163		13		
Other nonoperating expenses	289		177		(111)		
Ordinary income	13,753	2.7	17,111	3.2	3,358	24.4	
Extraordinary gains	972	0.1	441	0.1	(531)	(54.6)	
Gain on sales of fixed assets	47	0.1	52	0.1	4	(01.0)	
Subsidy income	922		375		(547)		
Other extraordinary gains	2		13		11		
Extraordinary losses	1,222	0.2	1,756	0.3	534	43.7	
Loss on sales and retirement of fixed assets	475		658		183		
Impairment loss	479		610		131		
Loss on valuation of investment securities	20		305		284		
Other extraordinary losses	247		182		(65)		
Income before income taxes	13,503	2.6	15,796	3.0	2,292	17.0	
Income and other taxes	5,554	1.0	5,673	1.1	119	2.1	
Profit	7,949	1.6	10,122	1.9	2,173	27.3	
Profit attributable to non- controlling interests	712	0.2	1,099	0.2	387	54.4	
Profit attributable to owners of parent	7,237	1.4	9,023	1.7	1,786	24.7	
Comprehensive income	10,441	2.0	12,897	2.4	2,456	23.5	

# 5. Consolidated Balance Sheets (Including Reasons for Major Changes)

	F: 10004	Fiscal 2022	Increase/	
	Fiscal 2021	2nd Quarter	(decrease)	Reasons
Current assets	289,984	275,113	(14,871)	
Cash and deposits	138,143	145,689	7,545	Decrease in loans payable: ¥7.9 billion Collection of accounts receivable, etc.: ¥15.4 billion
Notes and accounts receivable	114,588	90,911	(23,676)	Decrease due to seasonal fluctuation
Merchandise and finished goods	12,034	12,764	730	
Work in process	718	1,125	406	
Raw materials and supplies	11,793	10,948	(845)	
Other current assets	13,093	14,017	924	
Allowance for doubtful accounts	(387)	(344)	43	
Fixed assets	467,367	463,199	(4,168)	Capital investment: ¥15.0 billion Depreciation and amortization: ¥18.9 billion
Tangible fixed assets	328,527	327,119	(1,407)	
Buildings and structures	108,925	109,473	547	
Machinery, equipment and vehicles	86,902	83,691	(3,210)	
Tools, furniture and fixtures	7,631	7,903	272	
Land	113,331	114,149	817	
Lease assets	6,779	6,679	(100)	
Construction in progress	4,957	5,222	265	
Intangible fixed assets	22,258	22,254	(4)	
Investments and other assets	116,581	113,824	(2,756)	
Investment securities	65,219	62,986	(2,233)	Decrease due to mark-to-market valuation difference: ¥0.9 billion
Long-term loans receivable	877	879	2	
Net defined benefit asset	457	541	84	
Deferred tax assets	22,309	22,331	22	
Other investments and other assets	30,243	29,486	(756)	
Allowance for doubtful accounts	(2,525)	(2,400)	124	
Total assets	757,352	738,312	(19,040)	
Current liabilities	235,286	219,986	(15,300)	
Notes and accounts payable	76,414	74,787		Decrease due to seasonal fluctuation
Short-term loans payable	60,913	57,946	(2,966)	Transfer from long-term loans payable: ¥6.2 billion Decrease due to repayment, etc.: ¥9.5 billion
Lease obligations	2,942	2,927	(15)	
Accrued income tax	5,793	7,207	1,413	
Accrued expenses	41,634	34,779	(6,854)	Decrease due to application of revenue recognition: ¥5.3 billion Decrease due to seasonal fluctuation: ¥1.5 billion
Allowance for employees' bonuses	4,952	4,772	(180)	
Reserve for sales promotion expenses	1,238	-	(1,238)	Decrease due to application of revenue recognition: ¥1.2 billion
Provision for loss on store closures	37	42	5	
Asset retirement obligations	16	12	(3)	
Other current liabilities	41,342	37,509	(3,832)	
Long-term liabilities	139,848	134,139	(5,709)	L
Long-term loans payable	29,172	24,445	(4,727)	Increase in new loans payable: ¥1.4 billion Transfer to short-term loans payable: ¥6.2 billion
Lease obligations	4,831	4,426	(404)	
Reserve for retirement benefits for directors and corporate auditors	4,212	4,650	437	
Provision for environmental measures	-	0	0	
Reserve for loss on guarantees	33	33	-	
Net defined benefit liability	89,943	88,553	(1,389)	Increase due to provision for liabilities: ¥6.2 billion Decrease due to pension contributions/benefits: ¥7.6 billion
Asset retirement obligations	5,043	5,023	(19)	
Other long-term liabilities	6,611	7,004	392	
Total liabilities	375,135	354,125	(21,009)	
Total net assets	382,217	384,186	1,969	Non-controlling interests: ¥42.6 billion (up ¥2.9 billion)
Total liabilities and net assets	757,352	738,312	(19,040)	

# 6. Major Subsidiaries

(1) Net sales (Millions of yen)

	Fiscal 2021 2nd Quarter	Fiscal 2022 2nd Quarter	Increase/ (decrease)	Increase/ (decrease) before application of revenue recognition standards	Percentage change before application of revenue recognition standards
Fujiya Co., Ltd. (Consolidated)	50,208	48,599	(1,608)	6,877	13.7
Sun-Delica Co., Ltd.	51,017	47,332	(3,685)	611	1.2
Yamazaki Biscuits Co., Ltd.	16,781	14,482	(2,299)	(216)	(1.3)
Vie de France Co., Ltd.	11,807	12,939	1,132	1,141	9.7
Tohato Inc.	14,335	12,378	(1,957)	1,279	8.9

# (2) Operating income

(Millions of yen)

	Fiscal 2021	Fiscal 2022	Increase/	
	2nd Quarter	2nd Quarter	(decrease)	
Fujiya Co., Ltd. (Consolidated)	1,621	2,160	539	
Sun-Delica Co., Ltd.	(169)	(64)	105	
Yamazaki Biscuits Co., Ltd.	503	255	(248)	
Vie de France Co., Ltd.	(1,487)	(662)	825	
Tohato Inc.	844	610	(234)	

# 7. Capital Investment and Depreciation and Amortization (Millions of yen)

	Fiscal 2021	Fiscal 2022	Increase/
	2nd Quarter 2nd Quarte		(decrease)
Capital investment	15,618	15,074	(543)
Depreciation and amortization	17,753	18,919	1,166

<sup>\*</sup> The amounts of capital investment and depreciation and amortization of tangible fixed assets and of intangible fixed assets including lease assets have been disclosed.

8. Cash Flows (Millions of yen)

	Fiscal 2021	Fiscal 2022	Increase/	Reasons
	2nd Quarter	2nd Quarter	(decrease)	rteasons
Net cash provided by operating activities	48,486	48,619	132	
Net cash used in investing activities	(18,549)	(21,306)	(2,757)	Increase in payments for purchase of tangible and intangible fixed assets
Net cash provided by (used in) financing activities	5,975	(21,780)	(27,756)	(Previous period) Revenue due to new loans payable
Cash and cash equivalents at beginning of period	102,842	133,495	30,652	
Cash and cash equivalents at end of quarter	138,981	140,111	1,130	

# II . Projections for Fiscal 2022

Consolidated Projection

(Millions of yen)

### 1. Overview

	Fiscal 2021		Fiscal 2022		Increase/	Percentage	Increase/ (decrease) before application of	Percentage change before application of
	% %	projection	%	(decrease)	change	revenue recognition standards	revenue recognition standards	
Net sales	1,052,972	100.0	1,056,000	100.0	3,027	0.3	40,446	3.8
Operating income	18,359	1.7	24,000	2.3	5,640	30.7	-	-
Ordinary income	21,382	2.0	26,000	2.5	4,617	21.6	-	-
Profit attributable to owners of parent	10,378	1.0	12,000	1.1	1,621	15.6	-	-

# 2. Net Sales by Segment

(Millions of yen)

	Fiscal 2021	Fiscal 2022 projection	Increase/ (decrease)	Percentage change	Increase/ (decrease) before application of revenue recognition standards	Percentage change before application of revenue recognition standards
Food business	980,599	982,710	2,110	0.2	38,650	3.9
Bread	95,160	96,950	1,789	1.9	2,507	2.6
Sweet buns	359,934	370,250	10,315	2.9	12,850	3.6
Japanese-style confectionery	68,379	70,190	1,810	2.6	2,314	3.4
Western-style confectionery	144,861	146,880	2,018	1.4	3,060	2.1
Processed bread, prepared rice and processed noodles	143,086	141,530	(1,556)	(1.1)	5,897	4.1
Biscuits, crackers, <i>sembei</i> and other merchandise	169,177	156,910	(12,267)	(7.3)	12,020	7.1
Retail business	59,494	60,170	675	1.1	1,307	2.2
Other businesses	12,878	13,120	241	1.9	488	3.8
Total	1,052,972	1,056,000	3,027	0.3	40,446	3.8

# 3. Operating Income by Segment

	Fiscal 2021	Fiscal 2022 projection	Increase/ (decrease)	Percentage change
Food business	20,027	24,480	4,452	22.2
Retail business	(4,193)	(3,070)	1,123	-
Other businesses	2,154	2,220	65	3.1
Subtotal	17,988	23,630	5,641	31.4
Adjustment	371	370	(1)	-
Total	18,359	24,000	5,640	30.7

Nonconsolidated Results

1. Overview (Millions of yen)

	Fiscal 2021				Increase/	Percentage	(decrease) before	Percentage change before application of revenue
	2nd Quarter	%	2nd Quarter	%	(decrease) %		revenue recognition standards	recognition standards
Net sales	372,531	100.0	382,194	100.0	9,662	2.6	11,412	3.1
Operating income	10,513	2.8	10,779	2.8	265	2.5	-	-
Ordinary income	12,582	3.4	14,329	3.7	1,746	13.9	-	-
Profit	8,278	2.2	9,259	2.4	980	11.8	-	-

	1st Quarter	2nd Quarter
Net sales	188,496	193,697
Operating income	5,034	5,745

### 2. Net Sales by Product Category

	Fiscal 2021		Fiscal 2022			Percentage	Increase/ (decrease) before application of	Percentage change before application of revenue
	2nd Quarter	Percentage of total	2nd Quarter	Percentage of total	(decrease)	change	revenue recognition standards	recognition standards
Bread	49,380	13.3	50,431	13.2	1,050	2.1	1,353	2.7
Sweet buns	167,438	44.9	172,175	45.0	4,736	2.8	6,321	3.8
Japanese-style confectionery	33,333	8.9	33,905	8.9	571	1.7	839	2.5
Western-style confectionery	56,076	15.1	54,296	14.2	(1,779)	(3.2)	(1,270)	(2.3)
Processed bread, prepared rice and processed noodles	23,665	6.4	25,119	6.6	1,453	6.1	1,643	7.0
Biscuits, crackers, <i>sembei</i> and other merchandise	20,539	5.5	22,208	5.8	1,669	8.1	1,695	8.3
Subtotal	350,434	94.1	358,137	93.7	7,702	2.2	10,582	3.0
Daily Yamazaki business	29,243	7.8	31,451	8.2	2,207	7.6	1,638	5.6
Internal elimination	(7,146)	(1.9)	(7,395)	(1.9)	(248)	-	(807)	-
Total	372,531	100.0	382,194	100.0	9,662	2.6	11,412	3.1

<sup>\* &</sup>quot;Internal elimination" represents the elimination amount of intercompany transactions between the Food business and the Daily Yamazaki business of Yamazaki Baking Co., Ltd.

Nonconsolidated Results

# 3. Operating Income

(Millions of yen)

	Fiscal 2021		Fiscal 2022		Increase/	Percentage	
	2nd Quarter	%	2nd Quarter %		(decrease)	change	
Operating income							
Yamazaki Baking Company's primary business (excluding its Daily Yamazaki business)	12,719	3.6	12,509	3.5	(209)	(1.6)	
Daily Yamazaki business	(2,206)	(7.5)	(1,730)	(5.5)	475	-	

<Increase or Decrease in the Results of Yamazaki Baking Company's Primary Business (excluding the Daily Yamazaki Business)>

	Fiscal 2021		Fiscal 2022		Increase/	Percentage	Factors affecting operating incom	ne
	2nd Quarter	%	2nd Quarter	%	(decrease)	change	increase/(decrease)	
Gross profit	112,106	32.0	110,883	31.0	(1,222)	(1.1)	Increase in net sales	4,859
							Decrease in raw material expenses	94
							Decrease in manufacturing labor cost	132
							Increase in manufacturing expenses	(2,222)
							Increase in manufacturing amortization	(226)
							Others	(980)
							Impact of revenue recognition (decrease in sales)	(2,879)
Selling, general and administrative expenses	99,386	28.4	98,373	27.5	(1,013)	(10)	Increase in personnel expenses	(364)
							Increase in expenses	(1,502)
							Impact of revenue recognition (cost reduction)	2,879

<sup>\*</sup> Negative impacts on operating income are shown in parentheses in the column of "Factors affecting operating income increase/(decrease)."

<sup>\*</sup> The value of the "%" field represents the ratio of each account title to net sales of Yamazaki Baking Company's primary business (excluding those of the Daily Yamazaki business).

# 1. Overview

(Millions of yen)

	Fiscal 2021	%	Fiscal 2022 plan	%	Increase/ (decrease)	Percentage change	Increase/ (decrease) before application of revenue recognition standards	Percentage change before application of revenue recognition standards
Net sales	741,371	100.0	754,000	100.0	12,628	1.7	19,075	2.6
Operating income	14,750	2.0	16,500	2.2	1,749	11.9	-	-
Ordinary income	18,622	2.5	20,000	2.7	1,377	7.4	-	-
Profit	9,821	1.3	11,000	1.5	1,178	12.0	-	-

### 2. Net Sales by Product Category

	Fiscal 2021	Percentage of total	Fiscal 2022 plan	Percentage of total	Increase/ (decrease)	Percentage change	Increase/ (decrease) before application of revenue recognition standards	Percentage change before application of revenue recognition standards
Bread	94,700	12.8	96,000	12.7	1,299	1.4	2,083	2.2
Sweet buns	331,150	44.7	336,650	44.7	5,499	1.7	8,224	2.5
Japanese-style confectionery	67,540	9.1	69,360	9.2	1,819	2.7	2,385	3.5
Western-style confectionery	110,603	14.9	111,360	14.8	756	0.7	1,663	1.5
Processed bread, prepared rice and processed noodles	48,921	6.6	50,040	6.6	1,118	2.3	1,523	3.1
Biscuits, crackers, <i>sembei</i> and other merchandise	42,668	5.7	43,880	5.8	1,211	2.8	1,565	3.7
Subtotal	695,585	93.8	707,290	93.8	11,704	1.7	17,445	2.5
Daily Yamazaki business	60,570	8.2	62,510	8.3	1,939	3.2	2,645	4.4
Internal elimination	(14,784)	(2.0)	(15,800)	(2.1)	(1,015)	-	(1,015)	_
Total	741,371	100.0	754,000	100.0	12,628	1.7	19,075	2.6

<sup>\* &</sup>quot;Internal elimination" represents the elimination amount of intercompany transactions between the Food business and the Daily Yamazaki business of Yamazaki Baking Co., Ltd.

# Cautionary Statements

This document contains discussions that include management plans, projections, strategies and estimates that are not historical facts. Projections of future performance are based on management extrapolations from current data, but actual future performance may differ materially from projections.